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STATE OF NEW HAMSPHIRE

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RSA 292:7

ARTICLES OF MERGER

OF

SPAULDING YOUTH CENTER A NEW HAMPSHIRE VOLUNTARY CORPORATION AND SPAULDING YOUTH CENTER FOUNDATION, INC. A NEW HAMPSHIRE VOLUNTARY CORPORATION

I, Susan Ryan, President of Spaulding Youth Center, do hereby certify that a meeting was held on June 6, 2017, in Northfield, New Hampshire, for the purposes of approving the merger described on the attached Merger Agreement and Plan of Merger, which was approved by a majority vote of the Board of Trustees.

I, Susan Ryan, President of Spaulding Youth Center Foundation, Inc., do hereby certify that a meeting was held on June 6, 2017, in Northfield, New Hampshire, for the purposes of approving the merger described on the attached Merger Agreement and Plan of Merger, which was approved by a majority vote of the Board of Directors.

The Merger Agreement and Plan of Merger is attached hereto, and is effective on July 1, 2017, according to its terms.

Spaulding Youth Center By:= -2017 Susan Ryan, President

Spaulding Youth Center Foundation, Inc.

6-8-2017 Bv: Susan Ryan, President