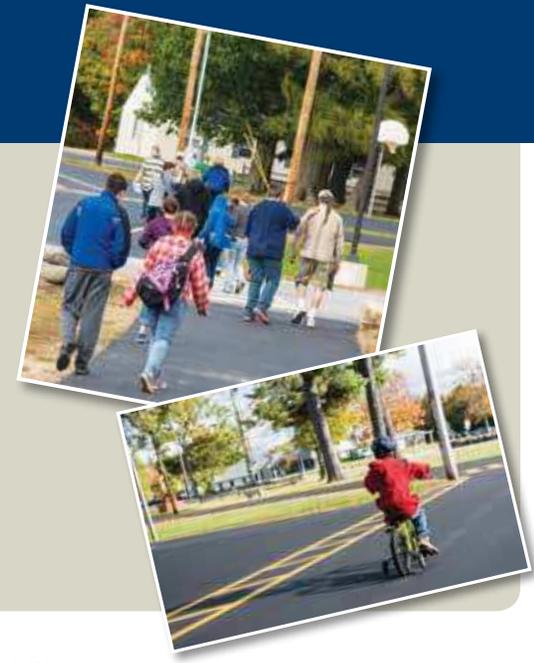


SPAULDING YOUTH CENTER

Spaulding Youth Center is a leading provider of educational, residential, therapeutic and foster care programs and services for children and youth with neurological, emotional, behavioral, learning or developmental challenges, including Autism Spectrum Disorder. Established in 1958, our campus is located on over 470 acres in Northfield, NH and welcomes boys and girls from 5 to 21.



Our Vision

Spaulding Youth Center exists to foster life success for young people. As a recognized leader, we will provide superior educational and community-based services, and treatment; as well as professional development opportunities for our employees and other specialists in the field.

Mission

Leverage our professional expertise to help young people with autism or other developmental and/or behavioral challenges learn the academic and life skills needed to be successful in their homes, schools and communities.



Spaulding Management Team

James R. Clements, CEO and President

Jeremi A. Snook, M.B.A., Chief Operating Officer

Melissa Blanock, Psy.D., Director of Program Quality Assurance

Darnelle Bjorck, PHR, Human Resources Director

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Colleen Sliva, MEd, School Principal and Special Education Director

Crystal Welch, Director of Finance

Jennifer Abraham, PhD, Clinical Services Director

This report is published to present information about Spaulding Youth Center, its programs and services. We encourage you to visit our website at SpauldingYouthCenter.org or contact our Development Office, 72 Spaulding Road, Northfield, NH 03276-4608, 603-286-7500 534, foundation@spauldingyouthcenter.org

FROM THE CEO/PRESIDENT AND BOARD CHAIRS

Dear Friends of Spaulding Youth Center,

The past fiscal year has presented many opportunities for growth and development at Spaulding Youth Center, and we found ourselves looking deep into our past as we kept a steady eye on our future.

Although we have always recognized our long-time, consistent supporters, this year brought a new appreciation for the depth and breadth of these lifetime donors. In the past fiscal year, the Foundation Office recognized a handful of donors who have quite literally been donating for an entire lifetime. Sometimes starting with just \$5.00 a month, these individuals remained dedicated to the future success of Spaulding Youth Center, increasing their monthly, quarterly or annual gift as their charitable giving grew. During our personal conversations with these donors and their families, we even discovered that a number of these lifetime donors were instrumental in the initial formation of Spaulding. What a wonderful family legacy!

And speaking of building an impressive legacy, the Spaulding School was once again awarded a coveted five-year program accreditation by the New Hampshire Department of Education. We are proud to share that there were no findings of noncompliance and the report included several specific commendations for the Spaulding Youth Center School and staff. It should be noted that five years is the longest timeframe permitted between Special Education Program Approval visits and this is the second consecutive time Spaulding has received this prestigious accreditation.

Here on campus, we all have a strong case of nostalgia as we sift through over 144 years of history, including handwritten ledgers, countless pictures, heartfelt letters and official documentation which have been bequested to Spaulding. We are proud of our long and honorable history as well as the outstanding developments in our treatment techniques and analysis incorporated most recently. Most of all, we are proud to know that Spaulding Youth Center continues to nurture the fundamental ideal that every child deserves a childhood and a future.

With heartfelt appreciation,

James R. Clements, CEO and President

Hali B. Dearborn, Chair, Spaulding Youth Center Foundation Board of Directors

Michael F. Ventura, Chair, Spaulding Youth Center Board of Trustees



BOARD MEMBERS

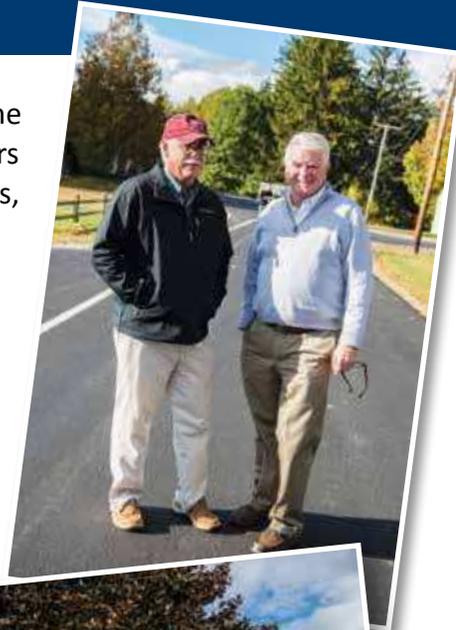
The Spaulding Youth Center Board of Trustees and The Spaulding Youth Center Foundation Board of Directors are comprised of volunteers from the human services, corporate, investment, and philanthropic sectors of our state.

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David Palfrey
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Awards & Recognitions

Congratulations to all award recipients!

Community Awards

8th Annual Arthur H. Nighswander

Community Partner Award 2014:

Mix 94.1

Fred Caruso, Program Director

Amy Bates, News Director

10th Annual You've Got a Friend Award 2014:

Tilton School

Peter Saliba, Head of School

Julie Caldwell, Community Service Director

The School at Spaulding Academic Awards

Teacher of the Year: Daniel Gilbert

Specialist Teacher of the Year: Jen Benjamin

Teaching Associate of the Year: Monique Jenifer

Support Staff of the Year: Brion Schaffnit

THE SCHOOL AT SPAULDING

During the 2014-2015 School Year,

150 children and youth from 98 communities were served by Spaulding Youth Center. These towns included:

New Hampshire: Allenstown, Alton, Andover, Ashland, Atkinson, Auburn, Barnstead, Barrington, Bedford, Belmont, Boscawen, Bow, Bradford, Brookline, Campton, Canterbury, Center Barnstead, Charlestown, Claremont, Concord, Derry, Epsom, Exeter, Farmington, Franklin, Georges Mills, Gilford, Gilmanton Iron Works, Gilmanton, Goffstown, Grafton, Grantham, Groveton, Hillsboro, Hinsdale, Hooksett, Hudson, Jaffrey, Keene, Laconia, Lempster, Lincoln, Lisbon, Londonderry, Loudon, Manchester, Marlborough, Melvin Village, Meredith, Merrimack, Milford, Mont Vernon, Nashua, New Hampton, New London, Newport, North Haverhill, Northfield, Northwood, Pembroke, Penacook, Pike, Pittsfield, Plymouth, Portsmouth, Raymond, Rochester, Rollinsford, Salem, Sanbornton, Somersworth, Stoddard, Sunapee, Sullivan, Sutton, Tilton, Troy, Warner, Weare, Webster, Wentworth, West Lebanon, Wilmot, Wolfeboro

Connecticut: Cheshire, Kensington, Stamford

Maine: Hiram, Kennebunk, Norridgewock, Portland, South Portland, Standish, Westbrook

Vermont: Brattleboro, Stowe, Windsor, Winooski



School at Spaulding Earns 5-Year Academic Program Accreditation from NH Dept. of Education

In early 2015, the New Hampshire Department of Education conducted a Special Education Program Approval Visit to Spaulding Youth Center. The purpose is to review the present status of programs and services made available to children and youth with educational disabilities. After this careful and thorough evaluation, Spaulding Youth Center is proud to share that we have once again earned a 5-Year Academic Program Accreditation, which is the longest approval duration granted for this process from NHDOE between Special Education Program Approval Visits. Congratulations to our fantastic staff for your second consecutive 5-year accreditation!



SWING INTO SPRING

On a chilly early morning, over 80 local business owners, community leaders and dedicated supporters attended our annual breakfast to learn more about Spaulding Youth Center and our latest campaign to install a special education playground on campus. As part of this year's program, Jennifer Benjamin, one of Spaulding's Occupational Therapists, shared insight earned from her experience in the field and why this new playground was a critical need for the Spaulding Youth Center campus. We also unveiled our latest video "Feeling Comfortable in Your Own Body" which is available on our YouTube channel (just search on Spaulding Youth Center). As a result of this free breakfast, we secured the necessary funds for Phase 1 of the playground.



Playground Construction

Like the old adage good things come to those that wait, the special-ordered playground was manufactured, shipped and eventually arrived in late fall. With the help of Superior Fencing, our talented Facilities and Grounds crew constructed the new playground in the crisp New England fall. All the students and staff watched with breathless anticipation during construction, walking by the site several times a day with wistful gazes. After nearly three weeks, the playground assembly was complete and it was time to test out the new equipment! The special education playground has already become a beloved feature on our campus and we look forward to Phase 2 beginning in early 2016. Visit our YouTube page by searching on Spaulding Youth Center to watch a time lapse video of the playground creation.

If you would like to be a part of a future playground improvement phase, please visit us online at SpauldingYouthCenter.org/give and select Swing Into Spring Breakfast from the available gift options.

Swing Into Spring Donors

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98.3 LNH Children's Auction
Altobello Financial Services
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Bouliia-Gorrell Lumber Co.
Carole A. Bragg
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Walter and Shirley Strauch
Superior Fence
Deborah A. Tessier
Tilton-Northfield Rotary Club
Tri State Fire Protection, LLC
Mike and Tracy Ventura



EVENTS & HAPPENINGS

In addition to holiday celebrations, spirit day festivities, and success ceremonies, Spaulding Youth Center also has an event nearly every month that have become a staple in campus life. Here's a snapshot of these events from the past school year.

July 19: Everybody loves Campus Day! Staff and their families join students for this fun-filled day with games, crafts, freeze dance, a dunk tank, a water slide, miniature pony rides, popcorn, snow cones, and more.

Sept. 8: Students performed folk tales from China, Africa and India at the 28th Annual Arts Festival with guidance from Arts Coordinator Andrew Raeside, musical director and world musician Randy Armstrong and set designer Marek Bennett.

Oct. 24: Students spent weeks writing, editing, illustrating and publishing their unique work to share with visitors for the annual Author's Tea. Students, staff, family and friends enjoyed this afternoon of artistic expression.

Nov. 13: Spaulding hosted our annual Thanksgiving dinner and welcomed our supporters, community partners and friends to be enjoy a traditional turkey dinner prepared by our dining services staff and served by our students.

Dec. 19: After researching holiday customs from around the world, students presented their projects to family and guests for our annual Multicultural Celebration. These creative projects included decorations, costumes, foods and activities.

Jan. 29: The Northeast Delta Dental Foundation and NHTI began a partnership to provide oral hygiene care to Spaulding students, while also providing a valuable, and previously unavailable, special needs training to interns.

Mar. 4: Students and staff took advantage of our late New England snow with our annual Winter Carnival! This fun outdoor event included good old-fashioned fun with decorated sleds, snowshoeing, snowballs, crafts and refreshments.

April-June: Spaulding once again hosted the Foster and Adoptive Care Essentials (FACES) training, a series of free workshops through Granite State College Education & Training Partnership.

April 17: Students chose experiments to perform and analyze in preparation for our annual Science Fair. Family and friends flooded the school to proudly review the student projects and marvel at their creativity and scientific skills.

April 22: Spaulding hosted our annual Swing Into Spring Breakfast to raise critical funds for a specialized playground on campus. Students built Lego playsets for the event centerpieces and several attended as representatives for the breakfast.

May 2: For the fourth year in a row, Spaulding hosted the Annual National Foster Care Month Celebration for over 245 guests and 75+ volunteers. Families from across New Hampshire came to our campus to celebrate how foster care has enriched their lives.

May: Spaulding celebrated 10 years of adoption success as a Child Placing Agency. Spaulding families have adopted 19 children and Spaulding has supported two more families as they move forward with adoptions of an additional 3 children.

June 18: Students and staff enjoyed our annual Spaulding Field Day, featuring a bouncy house, three legged races, water relays, slip and slide, water balloon slingshot and more! It was a great way to celebrate the another successful school year.



THANK YOU TO OUR GENEROUS DONORS

Daniel Webster Legacy Society

We are pleased to acknowledge the following individuals who have included Spaulding Youth Center Foundation in their bequests and/or estate plans. Legacy membership is open to all who want to ensure a promising future for deserving children, youth and their families.

Members

Anonymous
Gail Oberlin Bates
Victoria F. Blodgett
William A. Bradley, M.D. and
Gail S. Bradley
Susan S. Calegari
George A. Carr, Ph.D.
Armand and Dorothy Duhaime
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Members in Memorium

**Society Founders*
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Arthur H. Nighswander, Esq.*
Frederick C. Rozelle, Jr.
Henry Saltonstall*
Richard P. Smart
Fletcher P. Thornton, Jr.

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Spaulding Sunshine Society Leadership Circle of Giving

Spaulding Sunshine Society members are helping to transform lives of all entrusted to Spaulding's care. We are pleased to honor the following benefactors for their inspired giving of \$1,000 or more per year for five consecutive years, including the current fiscal year, to the Annual Fund.

Anonymous
Anne and Mike Ambrogi
Audrey Hillman Fisher Foundation
Shirley M. Benson
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Stella J. Scheckter
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Evie Stacy, APRN
Walter and Shirley Strauch
George and Sharon Tyler
Kent and Mary Alice Warner
Scott F. Warner
Peter C. White Family

From the beginning, compassionate care was always the priority

1871

Incorporated in 1871 the Daniel Webster Home was a home for destitute and homeless orphans.

1914

Incorporated in 1914 The Golden Rule Farm was "New England's Own Boystown" serving boys from inadequate homes.

1958

In 1958 Spaulding Youth Center was founded with the merger of the Daniel Webster Home and The Golden Rule Farm.

1970

In the 1970s Spaulding adopted behavior management as the primary treatment protocol for children with emotional problems.

1986

In 1986 Spaulding created the Spaulding Youth Center Foundation, to support financial goals.

Today, Spaulding

Giving

We are pleased to acknowledge our generous friends who have given to the Annual Fund, restricted funds, the New School Campaign and/or the Susan S. Calegari Endowment Fund. We are most grateful to the individuals, businesses, civic organizations, faith groups and foundations for their gifts and grants that truly enrich the lives of children, youth and their families.

Gold Leaders

98.3 LNH Children's Auction
Abbie F. Moseley Charitable Trust
Audrey Hillman Fisher Foundation
Virginia S. Champlin Trust
Hali Dearborn and James Caldwell
EPTAM Plastics
Bill and Scottie Ferry
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Colleen Sliva, MEd
Evie Stacy, APRN
Ruth and Dick Stuart
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Subramaniam Sriram and
Susan Warner
Crystal Welch

"Let us develop the resources of the land, call forth its powers, build up its institutions, promote all its great interests, and see whether we also, in our day and generation, may not perform something worthy to be remembered."
- Daniel Webster

Spaulding Youth Center and Spaulding Youth Center Foundation are 501(c)(3) organizations. Charitable donations are tax deductible to the extent allowed by law.

1998

In 1998 Spaulding completed construction of the Cutter-Wiggins Trauma Unit.

2004

In 2004 Spaulding became a Child Placing Agency for foster care, expanding our service to local youth.

2010

In 2010 Spaulding received a coveted five-year program approval for its year-round, comprehensive educational services.

2012

In 2012 Spaulding opened a new, high-performance school in response to increasing demand for its programs and services for children and youth.

2015

In 2015 Spaulding received a second consecutive five-year program approval.

also provides robust care, including use of research, data collection and measured outcomes to treat the complete child

THANK YOU TO OUR GENEROUS DONORS

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Gold Leaders: \$10,000+

Leaders: \$5,000 - \$9,999

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Associates: \$250 - \$499

Supporters: \$100 - \$249

Friends: up to \$99

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Associates

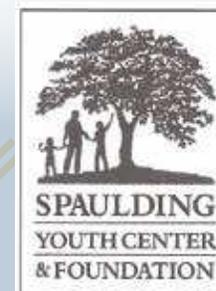
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 Sherm and Pat White
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 Gerrit Zwart



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We are honored to recognize gifts given in memory of a loved one.

Those memorialized are shown in italics.

Marby F. Blanchard

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Burt Randall Cooper

Jane Cooper Fall

Stannard Dunn

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Mae D. Flaherty

Sheila and Charles Comerford

Betsy V. Jacobson

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Mrs. Mary Lou Grevatt

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Cornelia Walker M.D.

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We are honored to acknowledge gifts given in honor or in celebration of loved ones.

Those honored are shown in italics.

Roland and Eileen Benoit

Ron and Chrisy Benoit

Shane Chase

Julie L. Shaughnessy

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Jannine and George Sutcliffe

Jonathan White

Sherm and Pat White

Peter White and Family

David and Susan White



In-Kind Gifts and Services

We are pleased to recognize all who have given items and expertise to enrich the students' lives.

3M Tilton
The Arts Alliance of Northern NH
BAE Systems, Inc.
Boothby Therapy Services, LLC
Marge Bouchard
Cambridge Trust Company of
New Hampshire
Ashlie Carrell
James and Beverly Clements
Hali Dearborn and James Caldwell
Julia and William Ferry
Donna and Mike Fink
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Lions Club - Concord
James Mancini, OD
Lucy Mennona
MetroCast Community Foundation
Carol Moser
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Pizza Hut - Concord

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Anthony N. Sacco, OD
Sovereign Grace Fellowship
Special Olympics-Lions Clubs
International Opening Eyes
Richard L. Talkington, OD
John and Jean Tear

Volunteers and Community Service Partners

Thank you to all who have given their time and talent to enrich the lives of Spaulding students.

The Arts Alliance of Northern NH
Shannon Barnes
Back in the Saddle
Buster's Balloon Animals
George and Nancy Calder
Julie Caldwell
Beverly Clements
Concord Lions Club
John Deering
Franklin Elks Lodge
Carolyn Gaudet

Granite State College Education &
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Tilton Police Department
Tilton School
Tilton Town Offices
Tilton Walgreens
Tilton-Northfield Fire & EMS
Wendy's Wonderful Kids
WFTN



It is our intent to acknowledge all Spaulding benefactors. Please contact the Foundation Office at 603-286-7500 ext. 534 or foundation@spauldingyouthcenter.org if you notice any omission or error. We deeply appreciate your generosity and are dedicated to providing proper recognition of your support.

CONSOLIDATED STATEMENT OF ACTIVITIES AND CHANGES IN NET ASSETS

June 30, 2015 and Comparative Totals as of June 30, 2014

	Spaulding Youth Center				Spaulding Youth Center Foundation, Inc.				Eliminations	2015	2014
	Unrestricted	Temporarily Restricted	Permanently Restricted	Total	Unrestricted	Temporarily Restricted	Permanently Restricted	Total		Consolidated	Consolidated
Revenues, gains (losses) and other support:											
Tuition income	\$ 10,891,016	\$ -	\$ -	\$ 10,891,016	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,891,016	\$ 10,438,695
Other student services	1,668,234	-	-	1,668,234	-	-	-	-	-	1,668,234	1,549,496
National school lunch reimbursement	64,572	-	-	64,572	-	-	-	-	-	64,572	96,413
ISO program	763,401	-	-	763,401	-	-	-	-	-	763,401	527,017
Management fee - Foundation	133,195	-	-	133,195	-	-	-	-	(133,195)	-	-
Interest and dividends	567	-	-	567	129,673	58,738	-	188,411	-	188,978	218,955
Change in split-interest value	-	-	-	-	(2,796)	-	-	(2,796)	-	(2,796)	(2,206)
Other income	43,479	-	-	43,479	9	-	-	9	-	43,488	56,371
Gain (loss) on disposal of assets	(25,329)	-	-	(25,329)	-	-	-	-	-	(25,329)	153
Net realized and unrealized gains (losses), net of investment fees of \$59,607	-	-	-	-	(9,483)	22,463	-	12,980	-	12,980	754,213
Contributions received	30,717	184,019	-	214,736	139,462	72,875	1,975	214,312	(141,577)	287,471	323,172
Investment income from trusts	91,577	-	-	91,577	10	-	-	10	-	91,587	86,354
<i>Total revenues, gains and other support</i>	<u>13,661,429</u>	<u>184,019</u>	<u>-</u>	<u>13,845,448</u>	<u>256,875</u>	<u>154,076</u>	<u>1,975</u>	<u>412,926</u>	<u>(274,772)</u>	<u>13,983,602</u>	<u>14,048,633</u>
Net assets released from restrictions:											
For satisfaction of restrictions from endowment income	-	-	-	-	56,836	(56,836)	-	-	-	-	-
For satisfaction of restrictions from Fund for Success	320,700	-	-	320,700	-	(320,700)	-	(320,700)	-	-	-
For satisfaction of program restrictions	100,250	(100,250)	-	-	96,435	(96,435)	-	-	-	-	-
<i>Total net assets released from restrictions</i>	<u>420,950</u>	<u>(100,250)</u>	<u>-</u>	<u>320,700</u>	<u>153,271</u>	<u>(473,971)</u>	<u>-</u>	<u>(320,700)</u>	<u>-</u>	<u>-</u>	<u>-</u>
Expenses:											
Program services:											
Residential program	4,504,437	-	-	4,504,437	-	-	-	-	-	4,504,437	4,429,250
Education program	4,694,078	-	-	4,694,078	-	-	-	-	-	4,694,078	4,252,325
Program support	1,242,370	-	-	1,242,370	-	-	-	-	-	1,242,370	1,383,036
ISO program	776,376	-	-	776,376	-	-	-	-	-	776,376	556,650
Contributions to Spaulding Youth Center	-	-	-	-	141,577	-	-	141,577	(141,577)	-	-
General and administrative	2,202,446	-	-	2,202,446	229,511	-	-	229,511	(133,195)	2,298,762	1,746,276
Fundraising and public relations	-	-	-	-	16,383	-	-	16,383	-	16,383	17,189
Bad debt expense	749	-	-	749	10,000	-	-	10,000	-	10,749	51,729
<i>Total expenses</i>	<u>13,420,456</u>	<u>-</u>	<u>-</u>	<u>13,420,456</u>	<u>397,471</u>	<u>-</u>	<u>-</u>	<u>397,471</u>	<u>(274,772)</u>	<u>13,543,155</u>	<u>12,436,455</u>
Other changes in net assets:											
Transfer to Center unrestricted funds	121,260	-	-	121,260	(121,260)	-	-	(121,260)	-	-	-
Transfer to Fund for Advancement	(708,183)	-	-	(708,183)	708,183	-	-	708,183	-	-	-
Increase (decrease) in value of beneficial interests in trusts	-	-	(41,330)	(41,330)	-	-	-	-	-	(41,330)	179,510
	<u>(586,923)</u>	<u>-</u>	<u>(41,330)</u>	<u>(628,253)</u>	<u>586,923</u>	<u>-</u>	<u>-</u>	<u>586,923</u>	<u>-</u>	<u>(41,330)</u>	<u>179,510</u>
Increase in unrestricted net assets	75,000	-	-	75,000	599,598	-	-	599,598	-	674,598	1,562,022
Increase (decrease) in temporarily restricted net assets	-	83,769	-	83,769	-	(319,895)	-	(319,895)	-	(236,126)	9,936
Increase (decrease) in permanently restricted net assets	-	-	(41,330)	(41,330)	-	-	1,975	1,975	-	(39,355)	219,730
<i>Increase (decrease) in net assets</i>	<u>75,000</u>	<u>83,769</u>	<u>(41,330)</u>	<u>117,439</u>	<u>599,598</u>	<u>(319,895)</u>	<u>1,975</u>	<u>281,678</u>	<u>-</u>	<u>399,117</u>	<u>1,791,688</u>
Net assets, beginning of year	5,597,807	61,904	2,297,512	7,957,223	7,337,636	2,215,119	672,645	10,225,400	-	18,182,623	16,390,935
<i>Net assets, end of year</i>	<u>\$ 5,672,807</u>	<u>\$ 145,673</u>	<u>\$ 2,256,182</u>	<u>\$ 8,074,662</u>	<u>\$ 7,937,234</u>	<u>\$ 1,895,224</u>	<u>\$ 674,620</u>	<u>\$ 10,507,078</u>	<u>\$ -</u>	<u>\$ 18,581,740</u>	<u>\$ 18,182,623</u>

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

Year Ended June 30, 2015 and Comparative Totals for Year Ended June 30, 2014

ASSETS	Spaulding Youth Center	Spaulding Youth Center Foundation, Inc.	Eliminations	2015 Consolidated	2014 Consolidated
CURRENT ASSETS					
Cash	\$ 1,793,126	\$ 191,224	\$ -	\$ 1,984,350	\$ 2,108,388
Accounts receivable, net of allowance for doubtful accounts of \$10,000 for both 2015 and 2014	1,495,671	-	-	1,495,671	1,086,610
Grant receivable	25,428	-	-	25,428	-
Due from Spaulding Youth Center	-	4,378	(4,378)	-	-
Contributions receivable	-	3,200	-	3,200	17,325
Prepaid expenses and other receivables	44,647	1,732	-	46,379	66,465
Food inventory	12,372	-	-	12,372	11,034
<i>Total current assets</i>	<u>3,371,244</u>	<u>200,534</u>	<u>(4,378)</u>	<u>3,567,400</u>	<u>3,289,822</u>
PROPERTY AND EQUIPMENT					
Land	7,100	376,126	-	383,226	383,226
Buildings and improvements	8,981,599	1,125,866	-	10,107,465	9,729,645
Vehicles and equipment	442,017	-	-	442,017	430,294
Furniture and fixtures	2,269,168	51,922	-	2,321,090	2,384,896
Construction in progress	21,781	-	-	21,781	-
	<u>11,721,665</u>	<u>1,553,914</u>	<u>-</u>	<u>13,275,579</u>	<u>12,928,061</u>
Less accumulated depreciation	5,181,059	550,260	-	5,731,319	5,657,522
	<u>6,540,606</u>	<u>1,003,654</u>	<u>-</u>	<u>7,544,260</u>	<u>7,270,539</u>
INVESTMENTS AND OTHER ASSETS					
Contributions receivable restricted to investment in building, net	-	164,853	-	164,853	345,620
Beneficial interests in trusts	2,256,182	-	-	2,256,182	2,297,512
Investments	-	9,146,225	-	9,146,225	8,106,045
<i>Total assets</i>	<u>\$ 12,168,032</u>	<u>\$ 10,515,266</u>	<u>\$ (4,378)</u>	<u>\$ 22,678,920</u>	<u>\$ 21,309,538</u>
LIABILITIES AND NET ASSETS					
CURRENT LIABILITIES					
Current maturities of long-term debt	\$ 207,585	\$ -	\$ -	\$ 207,585	\$ 79,251
Accounts payable	120,826	6,357	-	127,183	186,677
Due to Spaulding Youth Center Foundation, Inc.	4,378	-	(4,378)	-	-
Accrued expenses	626,268	-	-	626,268	302,102
Charitable gift annuities	-	1,831	-	1,831	2,777
<i>Total current liabilities</i>	<u>959,057</u>	<u>8,188</u>	<u>(4,378)</u>	<u>962,867</u>	<u>570,807</u>
LONG-TERM DEBT, less current maturities					
<i>Total liabilities</i>	<u>3,134,313</u>	<u>-</u>	<u>-</u>	<u>3,134,313</u>	<u>2,556,108</u>
	<u>4,093,370</u>	<u>8,188</u>	<u>(4,378)</u>	<u>4,097,180</u>	<u>3,126,915</u>
NET ASSETS					
Unrestricted:					
Net investment in property and equipment	3,198,708	1,003,654	-	4,202,362	4,635,180
Undesignated	2,304,997	-	-	2,304,997	1,952,563
Board designated	169,102	6,933,580	-	7,102,682	6,347,700
<i>Total unrestricted net assets</i>	<u>5,672,807</u>	<u>7,937,234</u>	<u>-</u>	<u>13,610,041</u>	<u>12,935,443</u>
Temporarily restricted	145,673	1,895,224	-	2,040,897	2,277,023
Permanently restricted	2,256,182	674,620	-	2,930,802	2,970,157
<i>Total net assets</i>	<u>8,074,662</u>	<u>10,507,078</u>	<u>-</u>	<u>18,581,740</u>	<u>18,182,623</u>
<i>Total liabilities and net assets</i>	<u>\$ 12,168,032</u>	<u>\$ 10,515,266</u>	<u>\$ (4,378)</u>	<u>\$ 22,678,920</u>	<u>\$ 21,309,538</u>



THE MANY FACES OF SPAULDING YOUTH CENTER

A Look Back at Four Decades of Annual Reports

